



**"Greater energy and greater passion is more extraordinary than greater genius."  
— Lt. General Arjun Ray, (Retd.), PVSM, VSM**

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**Dear Friends,**

In a world ruled by pre-conceived notions and layers of economic differentiation, it is a challenge to push beyond what is pervasive throughout society to build a singular community.

The Indus International Community School (IICS), set up by the Indus Trust, is an equal opportunity school for underprivileged children that closely follows the curriculum model of the school ranked India's best school (day-cum-boarding) – Indus Bangalore. Believing that underprivileged children too deserve excellence in education has led to the development of an IICS curriculum that exposes the children to a rigorous academic syllabus, in addition to which the children also follow a carefully thought out holistic education programme that supports their personality, emotional, and life skills development. This encouragement to explore opportunities beyond the standard curriculum ensures that the children are prepared for all challenges and widens the potential directions that their lives could take in the future.



The benefit of sharing grounds and peer collaboration is a mutually beneficial relationship that helps the students of Indus Bangalore as well. The children at Indus Bangalore, coming – as they do – from a privileged background, face a different set of challenges, and working with IICS children helps them overcome these challenges through a variety of ways. Exposure to the cultures and traditions of a society from a background different to theirs, opportunities to interact with IICS children through mentoring, shared community events, and the incorporation of the leadership curriculum not only open Indus Bangalore students up to a different world, but help them develop empathy for their fellow students, and inspires them to hold meaningful values and a create a principle-driven outlook on life.

By putting under privileged children and privileged children together in events and creating opportunities for close interaction, the barriers of pre-conceived judgments and false assumptions are broken down, and the bonds of love, empathy, discipline and respect are built.

With warm regards,

A handwritten signature in black ink that reads "Arjun Ray". The signature is written in a cursive style and is positioned above a horizontal line.

**Lieutenant General Arjun Ray, PVSM, VSM (Retd.)**  
**Chief Executive Officer**  
**Indus Trust**